

**MARDA LOOP BUSINESS IMPROVEMENT AREA**

**Non-Consolidated Financial Statements**

**Year Ended December 31, 2020**

## INDEPENDENT AUDITOR'S REPORT

### To the Members of Marda Loop Business Improvement Area

#### Opinion

We have audited the non-consolidated financial statements of Marda Loop Business Improvement Area (the Organization) which comprise the non-consolidated statement of financial position as at December 31, 2020, and the non-consolidated statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2020, and its financial performance and its cash flows for the year then ended in accordance with Accounting standards for not-for-profit organizations (ASNPO).

#### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error,

as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Calgary, Alberta  
May 18, 2021

*Sihota Taylor*

Chartered Professional Accountants

**MARDA LOOP BUSINESS IMPROVEMENT AREA**  
**Non-Consolidated Statement of Financial Position**  
**December 31, 2020**

	2020	2019
<b>ASSETS</b>		
<b>CURRENT</b>		
Cash	\$ 26,507	\$ 23,997
Guaranteed investment certificate (Note 3)	123,554	81,075
Accounts receivable	1,732	1,560
GST recoverable	2,930	5,844
Prepaid expenses	3,861	3,385
Due from Festival Society of Marda Loop (Note 4)	-	11,175
	<b>158,584</b>	127,036
<b>EQUIPMENT (Note 5)</b>	<b>7,562</b>	11,050
	<b>\$ 166,146</b>	<b>\$ 138,086</b>
<b>LIABILITIES</b>		
<b>CURRENT</b>		
Accounts payable and accrued liabilities	\$ 16,994	\$ 13,450
Employee deductions payable	4,590	4,661
	<b>21,584</b>	18,111
<b>NET ASSETS</b>		
INVESTED IN EQUIPMENT	7,562	11,050
UNRESTRICTED NET ASSETS	137,000	108,925
	<b>144,562</b>	119,975
	<b>\$ 166,146</b>	<b>\$ 138,086</b>

**ON BEHALF OF THE BOARD**

\_\_\_\_\_ Director

\_\_\_\_\_ Director

See notes to financial statements

**MARDA LOOP BUSINESS IMPROVEMENT AREA**  
**Non-Consolidated Statement of Changes in Net Assets**  
**Year Ended December 31, 2020**

	Invested in Equipment	Unrestricted Net Assets	<b>2020</b>	2019
<b>NET ASSETS - BEGINNING OF YEAR</b>	\$ 11,050	\$ 108,925	<b>\$ 119,975</b>	\$ 118,193
Excess (deficiency) of revenues over expenditures	(3,488)	28,075	<b>24,587</b>	1,782
<b>NET ASSETS - END OF YEAR</b>	<b>\$ 7,562</b>	<b>\$ 137,000</b>	<b>\$ 144,562</b>	<b>\$ 119,975</b>

See notes to financial statements

**MARDA LOOP BUSINESS IMPROVEMENT AREA**  
**Non-Consolidated Statement of Operations**  
**Year Ended December 31, 2020**

	2020	2019
<b>REVENUES</b>		
Business tax levy	\$ 220,000	\$ 220,000
Grants	7,500	10,000
Other income	345	-
	<b>227,845</b>	<b>230,000</b>
<b>EXPENDITURES</b>		
Contract wages and benefits	93,273	91,714
Marketing	39,258	57,984
Streetscape maintenance	33,338	34,927
Sponsorship of Festival Society of Marda Loop	11,203	20,000
Rent	8,100	8,100
Professional fees	5,500	5,500
Insurance	4,397	2,249
Amortization	3,488	3,803
Website and advertising	3,210	768
Office and administration	2,336	5,279
Telecommunications	492	470
Bank charges	113	90
	<b>204,708</b>	<b>230,884</b>
<b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES FROM OPERATIONS</b>	<b>23,137</b>	<b>(884)</b>
<b>OTHER INCOME</b>		
Interest income	1,450	2,666
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>\$ 24,587</b>	<b>\$ 1,782</b>

See notes to financial statements

**MARDA LOOP BUSINESS IMPROVEMENT AREA**  
**Non-Consolidated Statement of Cash Flows**  
**Year Ended December 31, 2020**

	2020	2019
<b>OPERATING ACTIVITIES</b>		
Excess of revenues over expenditures	\$ 24,587	\$ 1,782
Item not affecting cash:		
Amortization	3,488	3,803
	<b>28,075</b>	<b>5,585</b>
Changes in non-cash working capital:		
Accounts receivable	(172)	840
GST recoverable	2,914	100
Prepaid expenses	(477)	(2,412)
Accounts payable and accrued liabilities	3,545	(1,401)
Employee deductions payable	(71)	(52)
	<b>5,739</b>	<b>(2,925)</b>
Cash flow from operating activities	<b>33,814</b>	<b>2,660</b>
<b>INVESTING ACTIVITIES</b>		
(Purchase) redemption of guaranteed investment certificate	(42,479)	20,164
Due from the Festival Society of Marda Loop	11,175	(6,753)
Cash flow (used by) from investing activities	<b>(31,304)</b>	<b>13,411</b>
<b>INCREASE IN CASH</b>	<b>2,510</b>	<b>16,071</b>
Cash - beginning of year	<b>23,997</b>	<b>7,926</b>
<b>CASH - END OF YEAR</b>	<b>\$ 26,507</b>	<b>\$ 23,997</b>

See notes to financial statements

**MARDA LOOP BUSINESS IMPROVEMENT AREA**  
**Notes to Non-Consolidated Financial Statements**  
**Year Ended December 31, 2020**

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1. NATURE OF OPERATIONS

The Marda Loop Business Improvement Area (the "Organization") is a non-profit organization established under the Municipal Government Act of the Province of Alberta.

The main purpose of the Business Improvement Area is to improve the appearance of the area and promote the zone as a business and shopping area. The majority of the funds are derived from the incremental business tax being levied by the City of Calgary on all businesses in the above mentioned area. Continued operation of the Organization is dependent on this ongoing financial support. The Organization is a tax exempt non-profit organization under section 149 of the Income Tax Act.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These non-consolidated financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the CPA Handbook and includes the significant accounting policies summarized below:

a) Deferral Method of Accounting – Revenue Recognition

The Organization follows the deferral method of accounting for revenues. Restricted revenues are recognized as revenue in the period in which related expenses are incurred. Unrestricted revenues are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

b) Financial Instruments

*Measurement of financial instruments*

The Organization initially measures its financial assets and liabilities at fair value.

The Organization subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments and other securities that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in the non-consolidated statement of operations.

Financial assets measured at amortized cost include cash, the guaranteed investment certificate and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

*Impairment*

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in the non-consolidated statement of operations. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in the non-consolidated statement of operations.

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**MARDA LOOP BUSINESS IMPROVEMENT AREA**  
**Notes to Non-Consolidated Financial Statements**  
**Year Ended December 31, 2020**

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2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (*continued*)

*Transaction costs*

The Organization recognizes its transaction costs in the non-consolidated statement of operations in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their obligation, issuance or assumption.

c) Contributed Materials and Services

Contributed materials are recognized as items of both revenue and expense when their fair market value can reasonably be estimated.

When volunteers contribute their time to assist the Organization in carrying out its events and promotions, the contributed services are not recognized in the non-consolidated financial statements due to the difficulty in determining their fair value.

d) Equipment

Purchased equipment is recorded at cost. Contributed equipment is recorded at fair market value at the date of contribution. Amortization is provided over the assets' estimated useful lives, as follows:

Equipment	20%	Declining balance
Banners	4 Years	Straight line
Streetscape equipment	20%	Declining balance
Computer equipment	55%	Declining balance

In the year of acquisition, amortization is calculated at one-half the regular rate.

e) Presentation of the Controlled Society

The Festival Society of Marda Loop (Note 4), which is controlled by the Organization, is not consolidated in these non-consolidated financial statements.

f) Management uncertainty

The preparation of non-consolidated financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the non-consolidated financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

3. GUARANTEED INVESTMENT CERTIFICATE

A guaranteed investment certificate with a principal value of \$123,000 bearing interest at 0.90% per annum matures on July 2, 2021.

**MARDA LOOP BUSINESS IMPROVEMENT AREA**  
**Notes to Non-Consolidated Financial Statements**  
**Year Ended December 31, 2020**

4. DUE FROM FESTIVAL SOCIETY OF MARDA LOOP

The Festival Society of Marda Loop (the "Society") is a non-profit organization incorporated on December 6, 2016 under the Societies Act of Alberta. The Society is currently inactive. The main purpose of the Society was to deliver socially vibrant, community-oriented festivals, notably the annual Marda Gras Street Festival, events and other programming in the Marda Loop Business Improvement Area and environs. The Society is a tax exempt non-profit organization under section 149 of the Income Tax Act.

The Board of Directors of the Organization serve as the Board of the Directors of the Society. Accordingly, the Organization controls the Society.

Transactions with the Society are considered to be in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to between the Organization and Society.

The amounts due from Festival Society of Marda Loop (the "Society") are non-interest bearing, unsecured, and have no specific terms of repayment.

The financial summary of the Society is included in Schedule 1 of the non-consolidated financial statements. The financial statements of the Society are available on request.

5. EQUIPMENT

	Cost	Accumulated amortization	2020 Net book value	2019 Net book value
Streetscape equipment	\$ 12,875	\$ 9,078	\$ 3,797	\$ 4,746
Computer equipment	1,757	1,704	53	117
Equipment and banners	9,900	6,188	3,712	6,187
	\$ 24,532	\$ 16,970	\$ 7,562	\$ 11,050

6. ECONOMIC DEPENDENCE

In common with other Business Improvement Areas, Marda Loop Business Improvement Area's primary source of revenue is from a business tax levy collected by the City of Calgary. The Organization's ability to continue viable operations is dependent on this funding.

**MARDA LOOP BUSINESS IMPROVEMENT AREA**  
**Notes to Non-Consolidated Financial Statements**  
**Year Ended December 31, 2020**

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7. FINANCIAL INSTRUMENTS RISK MANAGEMENT

The Organization has exposure to liquidity and credit risk from its use of financial instruments.

a) Liquidity Risk

Liquidity risk is the risk that the Organization will not be able to meet its financial obligations as they become due. The Organization's approach to managing liquidity risk is to prepare and follow annual budgets, as well as ensuring there are sufficient revenues to cover expenses. The Organization's liquidity risk is considered to be low as the Organization aims to retain sufficient cash positions to manage liquidity risk.

b) Credit Risk

Credit risk is the risk that the Organization will incur a financial loss because a contributor or counterparty has failed to discharge an obligation. This risk is mitigated due to the fact that accounts receivable are minimal and revenue is largely derived from the municipal government. The Organization is also exposed to credit risk as the Organization's cash and guaranteed investment certificate is held at one chartered bank.

8. COVID-19 UNCERTAINTY

In March 2020, the World Health Organization characterized the outbreak of a strain of the novel coronavirus ("Covid-19") as a pandemic. The pandemic has resulted in a series of public health and emergency measures that have been put in place to combat the spread of the virus. The duration and impact of Covid-19 are unknown at this time and it is not possible to reliably estimate the impact that these developments may have on the financial results and operations of the Organization in future periods.

**MARDA LOOP BUSINESS IMPROVEMENT AREA**  
**Notes to Non-Consolidated Financial Statements**  
**Year Ended December 31, 2020**

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**Schedule 1**

**Festival Society of Marda Loop**  
**Statement of Financial Position (Summary)**  
**As at December 31, 2020**

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	<b>2020</b>	2019
Total assets	<b>\$ 3,830</b>	\$ 15,648
Total liabilities	<b>215</b>	11,253
Unrestricted net assets	<b>3,615</b>	4,395

**Statement of Operations (Summary)**  
**For the year ended December 31, 2020**

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	<b>2020</b>	2019
Total revenues	<b>\$ Nil</b>	\$ 90,380
Total expenses	<b>779</b>	93,446
Deficiency of revenues over expenditures	<b>(779)</b>	(3,066)

**Statement of Cash Flows (Summary)**  
**For the year ended December 31, 2020**

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	<b>2020</b>	2019
Cash used by operations	<b>\$ (643)</b>	\$ (12,666)
Cash from financing activity	<b>(11,175)</b>	6,753