This document is the budget template we provide to the

<u>REVENUES</u>	2024 Budget (\$)		2023 Budget (\$)		2023 Projections (\$)		udget to Budget (\$) ariance (Inc./(Dec.))	Explanation of 'Budget to Budget Variance'
BIA Levy	\$	220,000.00	\$	220,000.00	\$	220,000.00	\$ -	No increase since 2019
City of Calgary Grants/Funds	\$	7,500.00	\$	10,500.00	\$	27,500.00	\$ (3,000.00)	being conservative
Grants- Other Sources	\$	2,500.00	\$	4,000.00	\$	5,500.00	\$ (1,500.00)	being conservative
Festival & Events Revenue	\$	74,200.00	\$	64,000.00	\$	79,010.00	\$ 10,200.00	more in line with 2023 actual
Interest Revenue	\$	10,000.00	\$	4,000.00	\$	13,000.00	\$ 0,000.00	more in line with 2023 actual
Miscellaneous Revenue	\$	5,000.00	\$	8,000.00	\$	-	\$ (3,000.00)	some 2023 expectations moved to 2024
Transfer from Reserves	\$	84,295.00	\$	37,000.00	\$	-	\$ 47,233.00	Dipping into savings so as not to raise the levy during construction: Supporting enhanced marketing efforts; added costs and inflation; capital costs for new street décor post-construction;
Total Revenues	\$	403,495.00	\$	347,500.00	\$	345,010.00	\$ 55,995.00	

EXPENDITURES	2024 Bu	udget (\$) 2023		Budget (\$)	2023 Projections (\$)		Budget to Budget Variance (Inc./(Dec.))		Explanation of 'Budget to Budget Variance'
Administration	\$	146,795.00	\$	132,320.00	\$	132,369.00	\$	14,475.00	Mostly inflation
Marketing/Communications	\$	136,500.00	\$	107,000.00	\$	106,200.00	\$	29,500.00	Increased marketing costs and efforts during and following construction
Urban Devt. & Strategic Planning							\$	-	
Streetscape Improvements	\$	21,000.00	\$	34,300.00	\$	10,102.18	\$	(13,300.00)	Costs related to street upkeep and décor as the main streets work wraps up
Festivals & Events	\$	74,200.00	\$	61,500.00	\$	72,056.50	\$	12,700.00	more in line with 2023 actual
Public Safety & Social Issues							\$	-	
Capital Assets	\$	25,000.00	\$	12,000.00	\$	3,000.00	\$	13,000.00	Amount for new décor (mostly seasonal lighting) associated with new trees, light standards, etc.
Other- BIA Specific							\$	-	
Transfer to Reserves			\$	380.00	\$	21,282.32	\$	(380.00)	
Total Expenditures	\$	403,495.00	\$	347,500.00	\$	345,010.00	\$	55,995.00	